Hospital Operations and Quality Committee Minutes
February 13, 2025

Item 7. **MUSC Health Status Report.**

Dr. Patrick Cawley, CEO, MUSC Health, gave a health status report. Dr. Tim Adams was appointed as the Chief of Practice Operations and Interim Chief Physician Executive for MUSC Community Physicians, due to Dr. Bob Harrington's resignation. Dr. Cawley also gave an update on the FY25 year-to-date goals performance at both the system and division levels. He reminded the Board how we set our annual goals.

Committee Action: Received as information.

Item 7.1 **Request to Apply for Certificate of Need (CON) Application.**

Dr. Cawley requested approval to apply for a Certificate of Need Application to add 18 total (6 cardiac and 12 acute care) beds to the Shawn Jenkins Children's Hospital to optimize clinical space, alleviate capacity constraints, and increase access to Pediatric Cardiac Care.

Committee Action: Recommend approval.

Item 8. **Quality and Patient Safety Report.**

Dr. Danielle Scheurer gave an update on Quality WINS, rankings, and scorecards. Notable Quality WINS included: MUSC Health received a rating of "over performing" in the Center for International Blood and Marrow Transplant Research (CIBMTR), which only 12 out of 172 centers nationwide earned; MUSC Health was named Newsweek 2025 Best Hospital in South Carolina, based on four components: CMS quality / AHA survey, HCAHPS, reputation survey, and patient-reported outcome measures; system-wide infection reductions in CY2024; and volunteer services manpower in CY2024. Scorecard information was provided at the system and division levels.

Committee Action: Received as information.

Item 9. **Government Affairs Update.**

Mark Sweatman, Chief of Governmental Affairs, MUSC, gave an update on legislative activities at the state and federal levels. He reported that Drs. Cole and Cawley presented MUSC's budget priorities to the House Ways & Means Higher Education and Healthcare subcommittees on January 29, 2025, and thanked Chairman Schulze for attending. Mr. Sweatman noted that Chairman Schulze is being recommended to serve on the Commission of Higher Education (CHE) for our public research universities. Mr. Sweatman reminded the Board of the upcoming MUSC Health legislative reception on March 26th in Columbia.

Committee Action: Received as information.

Item 10. **Other Committee Business.**

None.

Consent Agenda

Item 25. MUSC Health Charleston Division Appointments, Reappointments, and Delineation of Privileges (Consent item).

Appointments, reappointments, and delineation of privileges for November 2024, December 2024, and January 2025 were presented for approval.

Committee Action: Recommend approval.

Item 26. MUSC Health Regional Health Network Appointments, Reappointments, and Delineation of Privileges (Consent item).

Appointments, reappointments, and delineation of privileges for December 2024 and January 2025 were presented for approval.

Committee Action: Recommend approval.

Item 27. MUSC Health Catawba Division Dietician Clinical Privileges (Consent item).

The MUSC Health Catawba Division Dietician Clinical Privileges were presented for approval.

Committee Action: Recommend approval.

Item 28. QAPI Plan 2024-2025 (Consent item).

The MUSC Health Quality and Performance Improvement (QAPI) Plan for 2024 – 2025 was presented for approval.

Committee Action: Recommend approval.

Item 29. Medical Staff Leadership Committee Charleston Minutes (Consent item).

MSLCC minutes from November 2024 were presented for information.

Committee Action: Received as information.

Item 30. Contracts and Agreements (Consent item).

Contracts and agreements since the last board meeting were presented for information.

Committee Action: Received as information.

There being no further business, the committee meeting was adjourned.

Shelli Beebe

MUHA and MUSC Physical Facilities Committee Minutes
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Item 11. **MUHA Lease Amendment(s) for Approval.**

Tom Crawford, Chief Operating Officer, MUSC Health, presented a lease amendment for approval at 1175 Cook Road in Orangeburg to increase the tenant improvement allowance from $734,288.00 to $1,009,709.00, due to an increase in renovation project costs. The lease term rent will increase by $482,619.58 over the 10-year term, for a total rent term cost of $9,967,286.34.

Committee Action: Recommend approval.

Item 12. MUHA Lease for Approval.

Tom Crawford presented for approval a new lease for approximately 10,391 square feet of office space at 2141 Enterprise Drive, Suite 150, Florence, to provide space for MUHA Finance and Human Resources to accommodate the MUSC CODM program at the MUHA Florence Medical Center. This is for a 5-year lease term totaling $965,426.53.

Committee Action: Recommend approval.

Item 13. MUSC Lease(s) for Approval.

Item 13 was deferred.

Item 14. MUHA Easement(s) for Approval.

An easement was brought forth by Tom Crawford, for TMS 460-14-00-004 at 45 Courtenay Drive in Charleston, at a $0.00 disposition price. This easement request by the City of Charleston allows the city to maintain a pump station and carry out improvement projects to ensure effective drainage of the surrounding area. Approval will support the City of Charleston's comprehensive master plan, aimed at enhancing quality of life and safety throughout the city, including the Charleston Medical District.

Committee Action: Recommend approval.

Item 15. MUSC Easement(s) for Approval.

A second easement was brought forth by Tom Crawford, for TMS 460-14-00-025 at 25 Courtenay Drive in Charleston, at a $0.00 disposition price. This easement request by the City of Charleston allows the city to maintain a pump station and carry out improvement projects to ensure effective drainage of the surrounding area. Approval will support the City of Charleston's comprehensive master plan, aimed at enhancing quality of life and safety throughout the city, including the Charleston Medical District.

Committee Action: Recommend approval.

Item 15.1. MUHA Establish Project(s) for Approval.

Tom Crawford requested approval for the following projects:

1) Marion Nursing / Long-Term Care Regulatory Upgrades

The request is to perform renovation of spaces in the Long-Term Care Unit's second and third floors, where the Mullins Nursing Home currently resides, to bring the space up to the latest SCDPH guidelines. This will enable the procurement of Architect and Contractor services necessary to perform the work. The FY25 request is for $750,000.00.

2) Charleston - Shawn Jenkins Children's Hospital NICU Expansion

The request is for the expansion of Shawn Jenkins Children's Hospital NICU by six beds, to bring the total to eighty-eight beds. The CON has been received, and approval will allow for the planning of the expansion and the procurement of Architect and Contractor services necessary to perform the work. The FY25 request is for $500,000.00.

3) Charleston - Orangeburg Santee Primary Care Plus OT/PT Healthplex

The request is for the construction of a new Primary Care plus OT/PT/Healthplex in the City of Santee, which will expand patient access and bring clinical care closer to where the patients live. Approval will allow for the planning of the new clinic and the procurement of Architect and Contractor services necessary for this work. The FY25 Request is $2,500,000.00.

Committee Action: Recommend approval.

Item 16. MUSC Professional Selection(s) for Approval.

For the MUSC College of Health Professions Buildings A and B renovations, nine firms submitted proposals and three were interviewed for Architect / Engineer services. Dave Attard requested approval to award Stubbs-Muldrow-Herin Architects, Inc. (SMHa) the contract.

Committee Action: Recommend approval.

Item 17. MUHA Professional Selection(s) for Approval.

Tom Crawford and Gopi Omraju, Senior Program Director, EPMO, presented the following selections for approval:

1) MUSC at Clemson: Selection of Architect / Engineer
Of 16 firms that submitted, 4 were chosen for interview. Approval is being sought to award the contract to McMillanPazdanSmith (w/Perkins+Will).

2) MUSC at Clemson: Selection of Construction Manager
Of 9 firms that submitted, 4 were chosen for interview. Approval is being sought to award the contract to ThompsonTurner (jv w/Rodgers Construction).

Committee Action: Recommend approval.

Item 18. Other Committee Business.

None.

Consent Agenda

Item 31. MUSC FY2025 Active Projects >$250,000 (Consent Item).

MUSC FY2025 Active Projects greater than $250,000, were presented for information.

Committee Action: Received as information.

Item 32. MUSC Facilities Contracts Awarded (Consent Item).

Facilities contracts awarded were presented for information.

Committee Action: Received as information.

There being no further business, the committee meeting was adjourned.

Shelli Beebe

MUHA and MUSC Audit, Compliance, and Risk Committee Minutes
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Item 19. Report of the Office of Internal Audit.

Mr. Stephenson reported that Susan Barnhart, Director of Internal Audit, shared the results of recent audits conducted by her office and she would be glad to answer any questions.

Committee Action: Received as information.

Item 20. Other Committee Business.

None.

Consent Agenda

Item 33. Revised Audit, Compliance, and Risk Committee Charter (consent item)

A revised Audit, Compliance, and Risk Committee Charter was presented for approval.

Committee Action: Recommend for approval.

Item 34. Annual Conflict of Interest Report

The annual conflict of interest report was presented for information.

Committee Action: Received as information.

With no further business, the meeting was adjourned.

Shelli Beebe